10 NOVEMBER 2026

BIG CARING GROUP BHD

(Registration No. 201301014824 (1044657-T))
(Incorporated in Malaysia under the Companies Act 1965 and deemed registered under the Companies Act 2016)

PRESS RELEASE

INITIAL PUBLIC OFFERING ("IPO") OF UP TO 1,882,368,000 ORDINARY SHARES IN BIG CARING GROUP BHD ("BCG" OR "COMPANY") ("SHARES") ("IPO SHARES") IN CONJUNCTION WITH THE LISTING OF AND QUOTATION FOR THE ENTIRE ENLARGED ISSUED SHARES ON THE MAIN MARKET OF BURSA MALAYSIA SECURITIES BERHAD COMPRISING AN OFFER FOR SALE OF UP TO 1,291,821,000 EXISTING SHARES AND A PUBLIC ISSUE OF 590,547,000 NEW SHARES ("ISSUE SHARES")

The IPO of up to 1,882,368,000 Shares involves:

(I) an institutional offering of up to 1,614,730,000 IPO Shares to Malaysian and foreign institutional and selected investors including Bumiputera investors approved by the Ministry of Investment, Trade and Industry of Malaysia ("**MITI**") at the institutional price to be determined by way of bookbuilding ("**Institutional Price**")("**Institutional Offering**"); and

(II) a retail offering of 267,638,000 Issue Shares made available for application by the eligible directors and employees of BCG and its subsidiaries ("**Group**"), persons who have contributed to the success of the Group ("**Eligible Persons**") and the Malaysian public at the retail price of RM1.08 per Issue Share ("**Retail Price**"), payable in full upon application and subject to refund of the difference between the Retail Price and the final retail price, being the lower of the Retail Price and the Institutional Price ("**Final Retail Price**"), in the event that the Final Retail Price is less than the Retail Price ("**Retail Offering**").

Following the completion of the bookbuilding process under the Institutional Offering, the Institutional Price has been fixed at RM1.08 per IPO Share. Accordingly, the Final Retail Price has also been fixed at RM1.08 per Issue Share. As the Final Retail Price equals to the Retail Price of RM1.08 per Issue Share, there will be no refund to the successful applicants under the Retail Offering.

Malaysian Issuing House Sdn Bhd is pleased to announce that the level of subscription of the Malaysian public balloting and placement is as follows:

(I) Malaysian public

Under the Malaysian public portion, a total of 147,638,000 Issue Shares were made available for application through balloting of which:

(a) 73,819,000 Issue Shares were set aside for application by Bumiputera public investors ("**Bumiputera Portion**"); and

(b) 73,819,000 Issue Shares were set aside for application by the other Malaysian public investors ("**Other Malaysian Public Portion**").

A total of 29,474 applications for 783,748,400 Issue Shares were received from the Malaysian public, resulting in an overall oversubscription rate of approximately **4.31 times**, where:

(a) A total of 7,266 applications for 142,852,400 Issue Shares were received in respect of the Bumiputera Portion, representing an oversubscription rate of approximately 0.94 times; and

(b) A total of 22,208 applications for 640,896,000 Issue Shares were received in respect of the Other Malaysian Public Portion, representing an oversubscription rate of approximately 7.68 times.

(II) Eligible Persons

The 120,000,000 Issue Shares made available for application by the Eligible Persons were fully subscribed after applying the relevant clawback and reallocation provisions as set out in the Company's prospectus dated 29 October 2026 in relation to the IPO ("**Prospectus**").

(III) Institutional Offering

The 1,614,730,000 IPO Shares offered to Malaysian and foreign Institutional and selected investors, including Bumiputera investors approved by the MITI, have been fully subscribed after applying the relevant clawback and reallocation provisions as set out in the Prospectus. A total of 19 cornerstone investors subscribed for 41.2% of the Institutional Offering.

Maybank Investment Bank Berhad and **RHB Investment Bank Berhad** are the Joint Principal Advisers, Joint Global Coordinators, Joint Bookrunners, Joint Managing Underwriters and Joint Underwriters for this IPO.

AmInvestment Bank Berhad is the Joint Principal Adviser, Joint Global Coordinator, Joint Bookrunner and Joint Underwriter for this IPO.

UBS Securities Malaysia Sdn Bhd and **UBS AG, Singapore Branch** are the Joint Global Coordinators and Joint Bookrunners for this IPO.

The notices of allotment will be mailed to all successful applicants by 18 November 2026.